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December 31, 2021

Friends,

These last few years have left us all marred, exhausted, and clutching to find respite. Within the confines of One Patient Global Health Initiative, the staff, students, and volunteers rose to the challenges presented to us by a global pandemic. We witnessed people work together for the good of others. Adaptability, at a moment's notice, without complaint, without hesitation. In our most difficult moments, we didn't seek to find a way out, we sought to find a way through. Your dedication and commitment to One Patient Global Health Initiative and those we serve is awe inspiring and it amazes and humbles me.

Please know, as we end this year, I am heartened to be able to identify that 2021 did more than show us what we were *capable* of. When it mattered most, we learned what we were *made* of. To come together and save lives...that mattered. We mobilized, innovated, and made sustainable change on the front lines and behind the scenes. In the face of death and despair, *we offered hope*. I am so proud of and grateful for each of you, and I look forward to what we can accomplish together in the coming year.

With warmest regards,

*Karla K. Ivankovich, PhD*

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